## ROLE PROFILE of A DIRECTOR

Where possible, the Board's membership shall be drawn from a wide range of people from different backgrounds and with different perspectives, including a mix of parish and town councillors, and chairpersons of parish meetings, from across the County. Eligible candidates will ideally be able to demonstrate a variety of skills and attributes such as:

| SKILLS |  |
| :--- | :--- |
| Strategy | Ability to think strategically and to identify and assess opportunities <br> and threats and plan accordingly |
| Policy development | Ability to identify key issues and develop appropriate policies |
| Financial performance | Ability to understand and analyse financial statements, contribute to <br> strategic financial planning and oversee funding and accountability |
| Risk and compliance | Ability to identify key risks to the organisation including legal and <br> regulatory compliance |
| Governance | Experience in not-for-profit corporate governance and knowledge of <br> best practice in running membership organisations |
| Staffing | Ability to appoint and evaluate the performance of the County Officer <br> and oversee strategic workforce planning |
| Business | Experience of small business including business systems, practices and <br> improvement |


| PERSONAL ATTRIBUTES |  |
| :--- | :--- |
| Integrity | Committed to understanding and fulfilling the duties and <br> responsibilities of a director and maintaining knowledge in this regard <br> through professional development. |
| Communication | Ability to be a good listener, to contribute constructively to debate and <br> to develop and deliver cogent points of view |
| Questioning/scrutinizing | Prepared to ask questions and challenge management and fellow <br> directors in a constructive and appropriate way |
| Team Member | Ability to work as part of a team towards shared values and goals |
| Commitment | Prepared to allocate the time to make a genuine and active <br> contribution and to attend all board meetings and events |
| Influencing | Ability to communicate the Association's message and gain stakeholder <br> support for the board's decisions |
| Innovation | Ability to develop innovative approaches and new solutions to <br> problems |
| Leadership | Ability to represent the Association appropriately, to develop a culture <br> of professionalism and to make decisions for the Association and take <br> responsibility for them |

All board members will be expected to adhere to the Seven Principles of Public Life and demonstrate selflessness, integrity, objectivity, accountability, openness, honesty and leadership.

